May 29, 2015 Metal One Corporation

Income Statements

|  | Performano   | ce in FY2014     | I      | Performance in FY |         | 3         |
|--|--------------|------------------|--------|-------------------|---------|-----------|
|  | Consolidated | Non-consolidated | Conso  | lidated           | Non-con | solidated |
| (In ¥100 million)                          |              |                  |        | Variance          |         | Variance  |
| Sales                                      | 24,216       | 11,847           | 25,633 | -1,417            | 12,156  | -309      |
| Gross profit                               | 1,177        | 280              | 1,284  | -107              | 303     | -23       |
| (Gross profit ratio)                       | (4.9%)       | (2.4%)           | (5.0%) |                   | (2.5%)  |           |
| Operating expenses                         | -910         | -254             | -927   | 17                | -252    | -2        |
| Provision for doubtful receivables         | -5           | -20              | -5     | 0                 | 2       | -22       |
| Amortization of goodwill                   | -1           | -                | -0     | -1                | -       |           |
| Operating income                           | 262          | 6                | 351    | -89               | 54      | -48       |
| Interest income                            | 7            | 7                | 6      | 1                 | 6       | 1         |
| Interest expense                           | -38          | -7               | -39    | 1                 | -7      | 0         |
| Interest expense-net                       | -32          | -1               | -33    | 1                 | -1      | 0         |
| Dividend income                            | 15           | 155              | 16     | -1                | 103     | 52        |
| Other non-operating income and expenses    | 9            | -11              | -16    | 25                | -27     | 16        |
| Equity in earnings of affiliated companies | 6            | -                | 19     | -13               | -       |           |
| Ordinary income                            | 259          | 149              | 337    | -78               | 128     | 21        |
| Extraordinary gain and loss                | 84           | -19              | 58     | 26                | 51      | -70       |
| Income before income taxes                 | 343          | 131              | 395    | -52               | 179     | -48       |
| Income taxes                               | -94          | -9               | -136   | 42                | -45     | 36        |
| Minority interests                         | -22          | -                | -21    | -1                | -       |           |
| Net income                                 | 227          | 122              | 237    | -10               | 134     | -12       |

Basic earnings capabilities 255 358 -103

Basic earnings canabilities = Operating income (less provision for doubtful receivables) + Interest expense-net

+ Dividend income + Equity in earnings of affiliated companies

# Consolidated Balance Sheets

|   | March 31, 2015 |                                 |   | March 31, 2015 |                                 |
|---|----------------|---------------------------------|---|----------------|---------------------------------|
| (In ¥100 million)                             |                | Variance from March<br>31, 2014 |   |                | Variance from March<br>31, 2014 |
| Current assets                                | 8,166          | -449                            | Current liabilities   | 5,913          | -562                            |
| Cash and deposits                             | 283            | -16                             | Accounts payable  | 2,846          | -820                            |
| Accounts receivable                           | 4,701          | -1,181                          | Short-term debt   | 2,749          | 296                             |
| Inventories                                   | 2,459          | 327                             | Other current liabilities                                       | 318            | -37                             |
| Other current assets                          | 723            | 421                             | Non-current liabilities   | 1,191          | 87                              |
|   |                |                                 | Long-term debt  | 971            | 79                              |
|   |                |                                 | Other   | 220            | 8                               |
| Non-current assets                            | 2,797          | 274                             | Total liabilities   | 7,104          | -475                            |
| Tangible and intangible non-current<br>assets | 1,276          | -38                             | Common stock and additional paid-in<br>capital                  | 1,500          | 0                               |
| Investments and other assets                  | 1,521          | 312                             | Retained earnings, etc.   | 1,602          | 106                             |
|   |                |                                 | Assets and liabilities valuation and<br>translation adjustments | 321            | 175                             |
|   |                |                                 | Total net assets excluding minority interests                   | 3,423          | 281                             |
|   |                |                                 | Minority interests  | 437            | 19                              |
|   |                |                                 | Total net assets  | 3,860          | 300                             |
| Total assets                                  | 10,963         | -175                            | Total liabilities and net assets                                | 10,963         | -175                            |

## Number of Group Companies

| Subsidiaries | Affiliates | Total (consolidated) |  |
|--------------|------------|----------------------|--|
| 102 (-11)    | 46 (-2)    | 148 (-13)            |  |

Note: Figures in parentheses () show changes from the previous year. Excluding the indirectly owned subsidiaries, there are 74 consolidated subsidiaries.

Consolidated Financial Indicators

|                               | March 31, 2015 | March 31, 2014 |
|-------------------------------|----------------|----------------|
| Shareholders'<br>equity ratio | 31.2%          | 28.2%          |
| Net D/E ratio                 | 1.1            | 1.1            |

Shareholders' equity ratio =

Total net assets excluding minority interests  $\div$  Total assets Net D/E ratio =

(Short-term and long-term debt + Securitized receivables – Cash and deposit) ÷ Total net assets (excluding minority interests)

Outline of Consolidated Results for FY2014

### **Business environment**

Growth in the global economy remained moderate overall this fiscal year amid slower economic development in China, in addition to the geopolitical risks in Ukraine and the Middle East, outbreaks of Ebola hemorrhagic fever, and plunging oil prices.

In Japan, there were concerns about the effect of the consumption tax increase implemented in April 2014. However, the Nikkei stock average rebounded to its highest close in fifteen years, ¥19,206, at the end of March 2015 in connection with the government's economic policies and the yen's ongoing weakness. The Japanese economy continued to be comparatively steady.

# **Business performance**

In the business environment that our group confronted, although continuing firm steel demand exceeded the previous year, particularly in the U.S., expanded production continued to outpace demand in China, leading to even more of a shift to exports. As a result, the worldwide steel oversupply has come into particularly sharp focus, especially in Asia. Furthermore, there was a striking second-half slump in demand in the energy sector caused by falling oil and gas prices.

In the domestic market, although home construction and automotive sector demand lagged the year before due to the impact of the consumption tax rise, public works demand surged. Additionally, some domestic firms were taking steps to revert to domestic manufacturing in the shipbuilding and electric machinery sectors, and steel demand remained firm.

In this business environment, the Metal One Group—as FY2014 was the final year of its fourth Mid-term Consolidated Management Plan—grappled with five key challenges: re-establishing a solid revenue base, fully utilizing human resources and assets, strengthening group management, enhancing human resource and development, and prioritizing group-wide compliance and safety. Meeting these challenges is necessary to build business foundations with an eye to the next mid-term management plan. As a result, the Metal One Group's consolidated performance for the fiscal year fell below the previous year's results, with \(\frac{4}{2}.4216\) trillion in sales (down 5.5 percent compared to the fiscal year before), ordinary income of \(\frac{4}{2}.5.9\) billion (down 23.1 percent), and \(\frac{4}{2}.2.7\) billion in consolidated net income (down 4.2 percent).

#### Situation with main items

#### 1. Sales and gross profit

Domestic structural steel and metal scrap operations were merged into Metal One Mitsui Bussan Resources & Structural Steel Corporation on November 1, 2014 (hereafter "the merger"), which resulted in applying the equity method. This was the primary factor in the overall ¥141.7 billion decline to ¥2.4216 trillion in sales.

### 2. Operating expenses

Our operating expenses dropped by ¥1.7 billion to ¥91 billion in response to the preceding merger.

#### 3. Extraordinary gain and loss

The company's extraordinary gains exceeded extraordinary losses by ¥8.4 billion due to profits from the sales of securities and fixed assets.

## 4. Business results by transaction type

Viewed by type of transaction, sales in Japan's domestic market accounted for ¥1.4355 trillion (59 percent) of the whole, overseas ventures for ¥569.1 billion (24 percent), and exports for ¥411.2 billion (17 percent).

# 5. Total assets and shareholders' equity

Accounts receivable and accounts payable declined due to the impact of the merger, while other current assets (loans) and investments and other assets increased, with total assets amounting to \$1,0963 trillion.

Furthermore, net assets excluding minority interests rose ¥28.1 billion to ¥342.3 billion, thanks to an increase in valuation and translation adjustments arising from rising stock prices and the weak ven

This meant our shareholders' equity ratio rose three percent to 31.2 percent, strengthening the company's solid financial condition.

### 6. Interest-bearing debt

A decline in demand for funds in relation to China's decelerating economy, the promotion of efficient funding through the expansion of domestic group financing, and a withdrawal from unprofitable operations were factors in a declining debt balance. Because the steel business remained solid in the U.S., the net D/E ratio remained flat, as the consolidated debt balance rose ¥37.5 billion to ¥372 billion.

### **Status of affiliates**

Overseas, Metal One acquired Cantak Corporation of western Canada, turning the company into a consolidated subsidiary. Since its founding in 1953, Cantak has been a steel pipe wholesaler, selling oil well pipes and line pipe imported from around the world. Increases in demand for steel pipe products used in energy production are anticipated for western Canada as well in connection with higher global energy demand. This acquisition was part of efforts to offer stable supplies of high-quality energy sector tubular goods while at the same time contributing to Canada's energy industry.

In Japan, amid forecasts that competition will become even more intense as the operating environment changes rapidly in the structural steel and scrap metal markets, Metal One Mitsui Bussan Resources & Structural Steel Corporation was established through the merger of all operations of the wholly owned Metal One subsidiary Metal One Structural Steel & Resource Corporation with Mitsui & Co. Steel Ltd.'s domestic structural steel business and metal scrap operations (other than nonferrous scrap).

The merger was intended to concentrate the corporate resources we had developed and to ensure stable supplies of the construction materials required for key policies among the nation's strategies to strengthen national resilience, including stepping up reconstruction in the aftermath of the March 2011 Great East Japan Earthquake and putting in place resilient social infrastructure in preparation for major disasters. Furthermore, the company will contribute to society in terms of both products and raw materials together with scrap metal businesses and end users nationwide, and strive to demonstrate the capabilities needed to meet the requirements of market participants.